



PRACTICE SET
End Semester Examination, December, 2025

Program: MBA

Semester: III

Subject: Project Management & Entrepreneurship Development

Subject code: 11.605

Course Learning Objectives

- CLO1: To develop an understanding of the concepts of project, types of projects, project identification, and Project's life Cycle. Forms of project Organization and human aspects of Project Management.
- CLO2: To help students understand the importance of social cost benefit analysis and its UNIDO approach. It also includes network technique for project management, scheduling, PERT, CPM model and network cost system.
- CLO3: To incorporate the understanding of capital budgeting of an organization, including discounted and non-discounted techniques, roject control cost over-run, and information system.
- CLO4: To enable learners to understand the significance of entrepreneurship in economic development qualities of entrepreneur.Entrepreneurship development programs and role of various institutions in developing entrepreneurship, life cycles of new business and steps for setting up a new industry.

Course Outcomes:

On successful completion of the course students will be able to :

- CO1: Understand the concept of project, characteristics of Projects, Identify the type of project and Project's life cycle, as well as steps for Successful Project Implementation.
- CO2: Analyze the project from technical, financial, market-demand and economic feasibility and analyze the difference between CBA and SCBA. Create and formulate linear programming and integer programming model, project network and estimation of time and critical path in PERT and CPM model.
- CO3: Evaluate capital budgeting system of an organization through discounted and non-discounted techniques like NPV, IRR, Profitability Index, ARR and Payback period.
- CO4: Understand entrepreneurship Development and role of institution like SIDO, MDI, EDI, AISSIB, NIESBUD etc. Also the students will analyze all the factors for success and failure of a new business.

Section A

Question for five (5) marks

UNIT-1

- 1.a/ Classify and briefly explain the types of projects based on "**Completion Time of Projects**".(2.5 marks [CO1, Unit-I, BTL-HOT-(Analyze)])
b/ Classify and briefly explain the types of projects based on "**Size of Projects**". (2.5 marks)[CO1, Unit-I, BTL-HOT-(Analyze)]
2. Explain what do you understand by "**Forward Integration Projects**" and "**Backward Integration Projects**"? [CO1, Unit-I, BTL-LOT-(Understand)]
3. Briefly explain what you understand by "**Modernization Project**" and "**Replacement Project**". CO1, Unit-I, BTL-LOT-(Understand)]
4. Briefly explain what you understand by an "**Expansion Project**" and a "**Diversification Project**". CO1, Unit-I, BTL-LOT-(Understand)]
5. What do you understand by a "**Functional Organization Structure**" for projects? [CO1, Unit-I, BTL-LOT-(Understand)]

UNIT-II

6. “**Commercial appraisal** occupies a prime place in project appraisal”. Discuss. [CO2, Unit-II, BTL-LOT-(Understand)]
7. Explain the “**Delphi Technique of forecasting**” demand of a product. [CO2, Unit-II, BTL-LOT-(Understand)]
8. What do you understand by “**Social Cost Benefit Analysis**”? Explain what are “**Shadow Prices**”. [CO2, Unit-II, BTL-LOT-(Understand)]
9. Explain what you mean by “**Critical Path**” in a Project Scheduling Network. Summarize the characteristics of a “**Critical Path**” in a project network? [CO2, Unit-II, BTL-LOT-(Understand)]
10. Define **Project Scheduling**. Explain what you understand by “**Skip Numbering**” and what are its use? [CO2, Unit-II, BTL-LOT- (Remember/Understand)]
11. Explain what is meant by “**Support Studies or Functional Studies**” for a project? Discuss the different functional studies that may be required to be conducted during the course of project feasibility study. [CO2, Unit-II, BTL-LOT-(Understand)]
- 12 State the main objectives of carrying out a Pre-Feasibility Study for a project? [CO2, Unit-II, BTL-LOT-(Remember)]
13. Explain what you understand by a “**Dummy Activity**”. With the help of an example explain why it is needed in a network. [CO2, Unit-II, BTL-LOT-(Understand)]

UNIT-III

14. Explain what do you understand by **Cost Overrun of a project**? State the reasons of Cost Overrun in a project. [CO3, Unit-III, BTL-LOT-(Understand/Remember)]
15. Discuss the points that are covered under “**Post Financial Audit of a**

project”

[CO3, Unit-III, BTL-LOT-(Understand)]

- 16 Discuss the points that are covered under **“Post Technical Audit of a project.”**
[CO3, Unit-III, BTL-LOT-(Understand)]

UNIT-IV

17. Define **“Entrepreneur”** and **“Entrepreneurship”**. State the functions of an entrepreneur. [CO4, Unit-IV, BTL-LOT-(Remember)]
18. Differentiate between **“Managers”** and **“Entrepreneurs”**? [CO4, Unit-IV, BTL-HOT-(Analyze)]
19. Appraise the problems due to which the performance of EDPs are not so impressive. [CO4, Unit-IV, BTL-HOT-(Analyze)]
20. Discuss the important reasons why the entrepreneurs fail. [CO4, Unit-IV, BTL-LOT-(Understand)]

Section B

Question for ten (10) marks

UNIT-1

21. Explain what you understand by a **“Balancing Project”**? Discuss the effects of an **unbalanced project**? [CO1, Unit-I, BTL-LOT-(Understand)]
- 22 Discuss the pre-requisites for successful project implementation.
[CO1, Unit-I, BTL-LOT-(Understand)]
23. **“Project Managers do not function in the normal superior- subordinate form of organizational structure and their responsibility usually exceeds their authority”. Evaluate the statement. [CO1, Unit- I, BTL-HOT-(Evaluate)]**
- 24 List out the Duties and Responsibilities of a Project Manager. . [CO1, Unit- I, BTL-LOT-(Remember)]

25. What do you understand by “**Project Life Cycle**”? Explain with the help of diagram the four phases of a “Project Life Cycle”. [CO1, Unit-I, BTL- LOT-(Understand)]
26. “**If the persons selected for the project team are from within the organization it is said to have advantages**”. Explain what those advantages are.
Also appraise the major problems faced by the project manager in staffing the project team from within the organization. [CO1, Unit-I, BTL-HOT- (Analyze)]

UNIT-II

27. Judge the statement “**For any upcoming project, Management Appraisal is considered very important**”. [CO2, Unit-II, BTL-HOT-(Evaluate)]
28. Explain what is meant by “**Social Cost Benefit Analysis**” and what are its Objectives? [CO2, Unit-II, BTL-HOT (Analyze)]
29. Appraise about the various **risks** a project generally face [CO2, [Unit-II, and BTL-HOT-Analyze]
30. Explain
- i/ Moving Average Method
 - ii/ Weighted Moving Average Method
- of Demand Forecasting Techniques and explain the difference between the two. (10 Marks) [CO2, Unit-II, BTL-HOT-(Analyze)]

UNIT-III

31. Judge the statement “**Outsourcing is a method of Project Cost and Time Control**”. [CO3, Unit-III, BTL-HOT-(Evaluate)]
32. Explain “**Project Evaluation**”. Appraise about the **objectives** of Project Evaluation. [CO3, Unit-III, BTL-HOT-(Analyze)]

33. Recommend the essential points that according to you, should be taken care of while designing a good Project Management Information System. [CO3, Unit-III, BTL-HOT-(Analyze)]

34. The likely investment on a project is Rs. 14, 00,000. It is expected to take 2 years for implementation of the project and the project is expected to earn profits from the 3rd year onwards. The estimated profits, tax, and depreciation are as under:

	3 rd year	4 th year	5 th year	6 th year	7 th year
Operating Profit(Rs)	1,50,000.00	1,75,000.00	2,00,000.00	2,25,000.00	2,00,000.00
Tax(Rs)	50,000.00	60,000.00	68,000.00	75,000.00	68,000.00
Depreciation(Rs)	3,30,000.00	2,21,000.00	1,48,000.00	99,000.00	67,000.00

Calculate the payback period of the project.

[CO3 Unit-II, BTL-LOT-(Apply)]

35. Explain the purpose of carrying out Post Audit of projects after a lapse of 2 to 3 years. [CO3, Unit-III, BTL-HOT-(Analyze)]

36. What do you understand by *Control System of a project*? Appraise some of the requirements of a good Control System. [CO3, Unit-III, BTL-HOT-(Analyze)]

UNIT-IV

37. Discuss what do you understand by “*Entrepreneurship Development Programs*” (EDPs)? State its objectives. [CO4 Unit-IV, BTL-LOT-(Understand/Remember)]

38. All successful entrepreneurs are found to possess some or all of the special qualities. What are those qualities? Explain. [CO4 Unit-IV, BTL- HOT-(Analyze)]

39. Appraise the roles played by entrepreneurs in the economic development of a country. [CO4 Unit-IV, BTL- HOT-(Analyze)]

40. Explain the Functions of an Entrepreneur. [CO4, Unit IV, BTL-HOT (Analyze)]

Section C

Question for twenty (20) marks

UNIT-I

41. a/ Explain what is meant by a “*Project*” and appraise the *important characteristics* of a project. (10 Marks)[CO1, Unit-I, BTL-HOT-(Analyze)]

b/ Recommend the factors to be considered during selection of a suitable location of a

new project being planned to be set up. (10 Marks) [CO1, Unit-I, BTL-HOT-(Evaluate)]

UNIT-II

42 a/ Explain the aspects to be considered during “**TECHNICAL APPRAISAL**” of Projects. (10 Marks) [CO2, Unit-II, BTL-HOT-(Analyze)]

b/Recommend the type of projects, that according to you, can be considered socially desirable for the Indian conditions? (10 Marks) [CO2, Unit-II, BTL-HOT (Evaluate)]

UNIT-III

43. Appraise in detail about the two phases of “**POST AUDIT**” that are generally conducted for a project and also appraise about their purpose. [CO3, Unit-III, BTL-HOT-(Analyze)]

UNIT-IV

44. a/ Appraise about the characteristics of an Entrepreneur. (10 Marks) [CO4 Unit-IV, BTL-HOT-(Analyze)]

b/ Appraise in detail, the factors that affect entrepreneurial growth. (10 Marks) [CO4 Unit-IV, BTL-HOT-(Analyze)]

45. a/ Explain in detail the **three phases** of entrepreneur development programme? (10 Marks). [CO4, Unit IV, BTL-HOT-(Analyze)]

b/ Appraise in detail what you know about “National Institute for Entrepreneurship and Small Business Development (NIESBUD) ” (10 Marks) [CO4, Unit-IV, BTL- HOT-(Analyze)]

Summary:

CO Wise

CO	Question Nos.	Marks
CO1	1, 2,3,4,5, 21,22,23,24, 25, 26, 41	105
CO2	6,7,8,9,10,11,12, 13, 27, 28, 29, 30, 42	100
CO3	14, 15, 16, 31, 32, 33, 34,35,36,43	95
CO4	17,18,19,20, 37, 38, 39, 40, 44, 45	100
	Total	400

UNIT Wise

UNIT	Question Nos.	Marks
I	1, 2,3,4,5, 21,22,23,24, 25, 26, 41	105
II	6, 7, 8, 9,10,11,12, 13, 27, 28, 29, 30 42	100
III	14, 15, 16, 31, 32, 33, 34, 35, 36, 43	95
IV	17,18,19,20, 37, 38, 39, 40, 44, 45	100
	Total	400

Blooms Taxonomy Level (BTL) Wise

BTL	Question Nos.	Marks
LOT	2,3,4,5,6, 7,8,9,10,11,12,13, 14,15, 16,17,20,21,22, 24, 25, 34,37,	145
HOT	1, 18,19, 23, 26, 27, 28,29,30,31,32,33, 35, 36, 38, 39, 40,41,42, 43,44,45,	255
	Total	400

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Disclaimer: - This is a Practice Set. The Question in End term examination will differ from the Practice set. This Practice set is meant for practice only.